

July 10, 2023

Black Bear Value Partners LP Q2 2023 Letter

"One tequila, two tequila, three tequila, floor." - George Carlin

To My Partners and Friends:

- Black Bear Value Fund, LP (the "Fund") returned +4.4% in June and is +14.0% YTD.
- The S&P 500 returned +6.6% in June and +16.9% YTD.
- The HFRI Index returned +3.3% in June and +5.9% YTD.
- We do not seek to mimic the returns of the S&P 500 and there will be variances in our performance.

Monthly Performance Net of Fees and Expenses														
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year est
2023	Black Bear Value Fund	1.0%	1.1%	0.8%	1.7%	4.4%	4.4%							14.0%
	HFRI Index - Value	4.6%	-1.3%	-0.2%	0.0%	-0.5%	3.3%							5.9%
	S&P 500	6.3%	-2.5%	3.7%	1.6%	0.4%	6.6%							16.9%
2022	Black Bear Value Fund	-3.9%	4.3%	1.6%	2.2%	0.2%	-6.7%	8.8%	-2.5%	-2.4%	9.5%	0.1%	1.8%	12.5%
	HFRI Index - Value	-2.8%	-0.1%	0.3%	-3.2%	0.4%	-5.7%	2.8%	-0.1%	-5.3%	3.0%	3.8%	-0.9%	-8.1%
	S&P 500	-5.2%	-3.0%	3.7%	-8.7%	0.2%	-8.3%	9.2%	-4.1%	-8.0%	8.1%	5.6%	-5.8%	-18.1%
2021	Black Bear Value Fund	1.1%	9.1%	13.6%	4.0%	0.2%	-1.5%	1.0%	-1.4%	-3.3%	4.2%	0.5%	4.1%	35.0%
	HFRI Index - Value	1.5%	6.5%	2.0%	2.8%	2.0%	0.5%	-1.6%	1.1%	-0.7%	1.5%	-3.4%	2.0%	14.6%
	S&P 500	-1.0%	2.8%	4.4%	5.3%	0.7%	2.3%	2.4%	3.0%	-4.7%	7.0%	-0.7%	4.5%	28.7%

Note: As of 6/30/2020 the HFRI Fundamental Value Index is being used. Past HFRI returns have been amended for this index.

Note: All historial returns reflect a 15% incentive fee.

Strategy Exposure @ 06/30/2023				Top 5 Gross Long Po	Gross Concentration Breakdown						
	LONG	SHORT	NET	<u>'</u>		'			Long	g %	
Equities	98.5%	-54.2%	44.3%	Asbury Group	ABG	Top 5	positions		66	1%	
Preferred Equity	3.3%	0.0%	3.3%	Builders FirstSource	BLDR	Top 1	0 positions		94	1%	
Credit Related	0.0%	-37.3%	-37.3%	CONSOL Energy	CEIX						
Total Investments	101.8%	-91.5%	10.3%	Paramount Resources	POU.TO	Note	Note: As 06/30/2023				
				Warrior Met Coal	HCC						
Cash	71.0%	0.0%	71.0%								
T-Bills	3.5%	0.0%	3.5%								
Total Cash/T-Bills	74.5%	0.0%	74.5%	Note: As 06/30/2023							
Note: Includes delta-adjusted options position											

Note: Cash balances include cash received from our short positions

Note: Additional historical performance can be found on our tear-sheet.

The bar is open, and the party is apparently back on. Good times seem to be back en vogue as tech/AI hopes have sent various markets up in dramatic fashion over the last 6 months. Peeking beneath the surface one would find a handful of stocks accounting for most of the rise in the broader indices. As you may notice we are close to fully invested on the long side and have our largest overall short position since the Fund's inception. We are finding extremely undervalued securities and extremely overvalued securities.

Our main themes of investment on the long side remain fairly concentrated within the energy space, homebuilding, auto dealerships and general industrials. We underwrite our investments presuming an eventual weakening economy so if/when it strikes, we can take advantage of others' short-term fear.

We remain short credit as spreads remain tight. Most of the movement in corporate debt yields has been due to the widening of treasuries. As corporate profit margins compress, I expect weakening credit fundamentals to result in additional spread widening to compensate for the eventual corporate defaults.



Top 5 Businesses We Own

Asbury Group (ABG)

Asbury Group operates auto dealerships across the United States. While much attention is paid to the number of cars sold, the strength of the model comes from the back of the house in parts and services where more than 50% of the profits come from. We are exiting a period of high margins on new and used car sales. Shortages of inventory have allowed dealers to make record profits when selling a car. As inventories normalize and interest rates rise, I fully expect the dealers to make less profit (called the GPU) when selling a car. Car prices cannot go up ad-infinitum and at some point, there will be buyer pushback.

Less discussed is while profits per car are at all-time highs, the volumes sold have mirrored prior recessions. My expectation is that dealers will likely make less per car but will mitigate some of that pressure by selling more cars, especially used vehicles, as prices drop.

When an auto dealer sells a car to a consumer, they capture both the trade-in (inventory to sell) and the relationship for parts and services. It is a razor-razorblade model in a highly fragmented industry (many dealerships are owned privately by families). The large dealer groups have transitioned to an omni-channel model where much of the selling/pre-buy activity can be done online reducing the need for headcount and making the transaction smoother for their customers. The lower operating costs of the business are not appreciated by the market. They are appreciated by us and the management teams as most dealers, including ABG, have been buying in lots of stock with their free-cash flow.

ABG should be able to earn \$25-\$35 in free-cash flow per share in a "normal" year. At quarter-end pricing that implies a 10-15% annual yield.

Builders FirstSource (BLDR)

BLDR is a manufacturer and supplier of building materials with a focus on residential construction. Historically this business was cyclical with minimal pricing power as the primary products sold were lumber and other non-value-add housing materials. Since the GFC, BLDR has focused on growing their value-add business that is now 40%+ of the topline. The company has modest leverage and has been using their abundant free-cash-flow to buy in over 30% of the stock in the last 18 months.

While mortgage rates are higher, they are not unusual versus history. The low rates of the last 5-10 years are the outlier. We have a structural shortage of housing in the USA. With existing homeowners locked into low-rate mortgages, the aspiring homeowner may increasingly need to find a home from a homebuilder. The next 6-12 months could be rocky as people adjust to the increase in pricing and rates. Eventually the housing market should adjust to the new normal (or rates could go down).

Normalized free-cash-flow per share looks to be in the range of \$10-\$14 per year. At quarter end pricing of ~\$136 that implies a free-cash-flow yield of 7-10%.

CONSOL Energy (CEIX) / Paramount Resources (POU.TO)

We have a large investment across the energy & commodity spaces. The thesis is simple...we haven't developed enough energy or commodity resources to satisfy the near- and medium-term needs of the world as well as provide for a renewable/less-carbon intensive future.



CONSOL Energy is an American energy company focused on the coal sector. The business has undergone a shift from being a majority producer of coal for domestic energy purposes to an export-driven producer of coal for non-power generation purposes. Over the last few years, the Company has delevered to a near-zero net-debt position and is trading at a 25-30% unlevered free cash flow. While there is a negative stigma associated with coal (and some deserved) there are parts of the world that have limited energy alternatives and will require coal supply over the coming years. I expect the company to commit a large amount of the free-cash-flow to buying in cheap stock and the per share intrinsic value to grow substantially over the next 3 years.

Paramount is an ENP (exploration and production) in the energy space. It has no debt and ~\$580MM in cash/securities (14% of the mkt cap). Management is fully aligned with us as they own 47% of the Company.

Over the next 2 years the company should generate ~9-10% in annual free-cash flow presuming fairly bearish energy prices. I tend to believe this is on the lower end as China reopens, and the lack of worldwide energy developments becomes more pronounced.

Warrior Met (HCC)

Warrior Met produces met coal which is used for steelmaking. They are a largely export driven producer (97%) with a large cost advantage as they can ship to Europe and South America in ~2 weeks versus Australian competition of ~5 weeks.

Some rough math on HCC (quarter-end price of \$39 and market cap of ~\$2BB and \$0 net debt)

- They have a current project coming online in 3 years with an estimated value of \$1BB or \$19 per share per management.
 - o I use a more modest discount rate and operating cash flow as the future is tough to know and get to \$300-\$500MM or \$6-\$9 per share.
- Excess cash of \$5 per share
- The existing business requires \$100MM in capex and generates midcycle operating cash flow of \$500MM.... resulting in ~\$8 in FCF per share. Some believe this number is closer to \$800-\$900MM per year.
 - o Let's presume non-heroic FCF yield of 15-20% on \$500MM = \$40-\$53 per share
- New project of \$6/\$9 + Excess Cash of \$5 + Operating business \$40/\$53 per share = **\$51-\$67 per share** vs. current price of \$39

Note the above is a very rough calculation and shows the wide margin of safety baked in the price. We may decide the operating business is worth more than a 15-20% yield.... but for now, we do not have to make any big leaps with respect to valuation.

The Company has not been active in the share repurchase market to preserve their NOL's (avoid triggering a change in control). As the NOL's are used up in the coming 12 months they should be able to aggressively repurchase stock and significantly increase the intrinsic value per share.



Recent Presentation to CFA Society of NYC

Please see the link below if you would like to see our presentation from the 10th Annual Ben Graham Value Investing Conference held by the CFA Society of NYC.

Link to presentation

Wrapping Up

We are close to fully invested on the long side and are finding compelling shorts at the same time. Despite running a very high short position we have managed to perform in line with broader indices. I would remind you that this will not always be the case as we often can be zigging while the market is zagging. Our focus remains years out. As the world adjusts to higher rates we will begin to see defaults among the weak and market share gains from the strong. I think our portfolio is well positioned to come out of that situation in good shape.

Thank you for your trust and support.

Black Bear Value Partners, LP

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